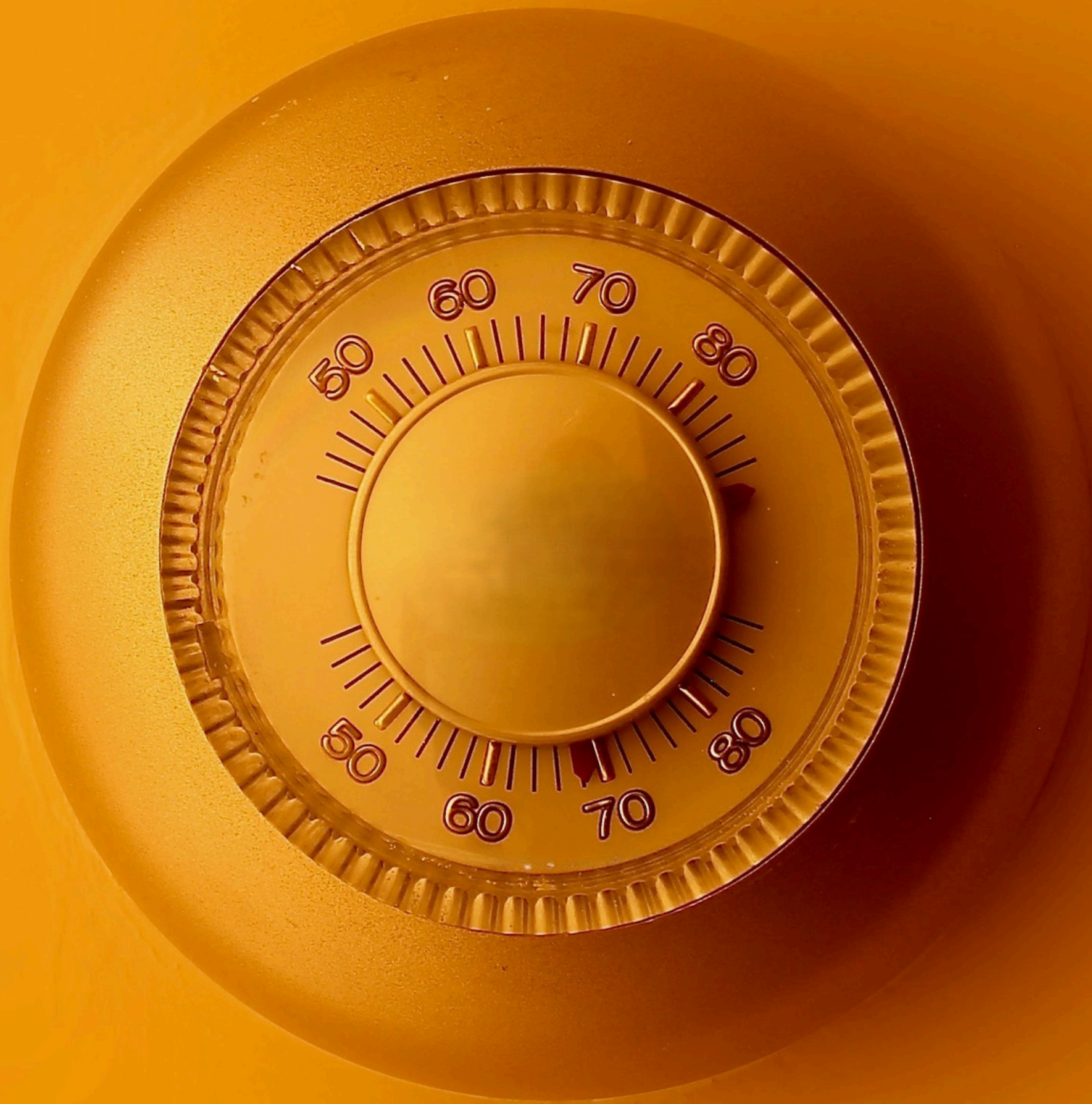




OPEN
EUROPEAN
DIALOGUE



MONEY & POWER

Dissecting the Choices That Shape
Our Society

10TH ANNUAL POLICYMAKERS DIALOGUE

28-30 November 2025 | Milan, Italy

INVITATION

Tenth Open European Dialogue – Money & Power
28-30 November 2025 Milan

DEAR MEMBER OF PARLIAMENT,

From the 28th to the 30th of November 2025, the **10th anniversary edition of the Open European Dialogue** will convene a selected group of 50 elected representatives from across Europe for a high-level, closed-door, cross-party political exchange in Milan.

This year's theme: ***'Money & Power: Dissecting the Choices That Shape Our Society'***.

The Annual Policymakers Dialogue offers a one-of-a-kind, transformative political exchange opportunity designed exclusively for elected policymakers to dissect pressing political challenges and explore real-life solutions.

Why Focus on 'Money & Power'?

So many of our human interactions are governed by monetary transactions. Money is not merely an economic instrument – it is a political force with unparalleled ramifications: shaping geopolitical alliances as well as intra-EU relationships, and raising questions that are key to democratic legitimacy and governance.

And yet, for all of their political weight, questions surrounding money are rarely explored with real depth, openness, or fresh perspective.

Together, we will delve into some **critical policy questions**. Among which:

- *How does money shape political power and alliances within Europe and beyond?*
- *Has money become untouchable as a political subject, and how can policymakers bring these issues back into responsible public debate?*

- *What tools are available to deliver strategic investments in the face of rising global competition and what sectors should be prioritised?*
- *What choices must democracies make today to ensure that economic systems serve political legitimacy, not undermine it?*

Join us for an exclusive two-and-a-half-day parliamentary dialogue, informed by world-renowned expertise, where, together with parliamentary colleagues from across Europe and the political spectrum, you will have the opportunity to explore new thinking and concrete policy solutions to one of today's most consequential political questions.

With kind regards,



Chiara Rosselli
APROPOS - Advancing
Process in Politics



Agnes Kolodziej
Robert Bosch Stiftung



Dr. Stefan Schäfers
King Baudouin Foundation



Dr. Malte Zabel
Bertelsmann Stiftung



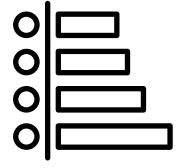
Dr. Maria Gavouneli
Hellenic Foundation for
European and Foreign Policy



Dr. Pol Morillas
Barcelona Centre for
International Affairs



Dr. Nathalie Tocci
Istituto Affari Internazionali



THEMATIC ARCHITECTURE

The Dialogue programme is informed directly by policymakers' priorities and shaped in response to current political developments. It combines in-depth thematic inquiry with reflective sessions, peer learning, and insights from leading experts. Participants will explore the theme from multiple angles, including:

| MONEY & POWER: WHO HOLDS POWER, AND WHO GETS TO DECIDE?

Examine the dynamics and consequences of economic choices, both past and present – from Europe's 2000s austerity policies to the power structures shaping today's national and global landscapes.

| MONEY & DEMOCRACY: THE ROLE OF TRUST AND POLITICAL LEGITIMACY IN ECONOMIC SYSTEMS

How are economic factors, from income and living conditions to financial regulation and increased global competition, shaping trust and legitimacy in today's economic system? From the economics of (dis)information to the financial architectures shaping investment and taxation, what tools and strategies can help strengthen democratic legitimacy? What are the economic drivers shaping public debate, political narratives, and institutional trust?

| UNPACKING POLITICAL TABOOS: VALUES, TRADE-OFFS, AND DIFFICULT POLITICAL CHOICES

What assumptions, taboos and underlying questions surrounding 'Money & Power' do we tend to avoid, but may require new thinking? Investigate the political and value tensions embedded in economic decision-making that are rarely addressed, yet central to breaking new ground and sharpening Europe's competitive edge in an increasingly uncertain global context.

| A NEW VISION FOR EUROPE AS A STRATEGIC ECONOMIC AND GEOPOLITICAL ACTOR: WHAT IS HOLDING US BACK?

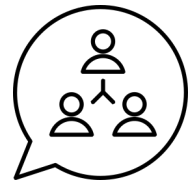
Starting from an analysis of the U.S. role in reshaping the transatlantic alliance and multilateral system, explore new front-lines of economic governance and policy ideas to future-proof European societies. What kind of political choices are needed to reimagine a strategic future for Europe as a compelling economic and geopolitical player?

| REAL-LIFE POLICY CHALLENGES: INVESTIGATE AND LEARN ABOUT PRESSING POLICY ISSUES TACKLED IN EUROPE'S PARLIAMENTS

Deep-dives into concrete policy challenges shaping economic decision-making – presented by the very policymakers addressing them. Each case introducing applied learning, best-practice sharing, and structured peer reflection.

| HOSTED IN PARTNERSHIP WITH: FONDAZIONE GIANGIACOMO FELTRINELLI

The Open European Dialogue is honored to partner with Fondazione Giangiacomo Feltrinelli for the 10th anniversary edition of the Annual Policymakers Dialogue. As one of Milan's leading cultural and intellectual institutions, the Foundation provides an ideal setting for policymakers to engage in strategic dialogue on the critical questions to Europe's decision-making.



WHY JOIN

Discover a different kind of political conversation in a trusted and protected environment.

The Open European Dialogue (OED) is specialised in creating spaces for dialogue and understanding between parliamentarians. You will be able to openly share your views with colleagues while operating under the OED House Rules of openness, respect, and confidentiality.

Experience a dialogue for parliamentarians, by parliamentarians.

Engage with a diverse cohort of parliamentarians and exchange experiences and perspectives with colleagues from across Europe. Recognised as a global best-practice for cross-border collaboration, the Open European Dialogue will provide you with an exchange opportunity specifically designed around the needs and priorities of policymakers.

Join a pan-European network.

The Open European Dialogue offers you a unique network experience that ensures you will stay in touch with your colleagues after the Dialogue. We provide you with a platform to establish long-term connections with colleagues who share a passion and responsibility for shaping the future and offer you the opportunity to launch your own collaboration initiatives supported by the OED team.

Sharpen your political thinking.

Step outside the daily pressures of political work to reflect on the deeper and more long-term implications of current policy debates. Draw on comparative insights, peer experiences, and expert contributions to sharpen political thinking and deepen your strategic understanding of critical issues for your own policy work.

WHAT TO EXPECT

- MEET | fellow policymakers from across Europe and party lines;
- EXCHANGE | views in a protected and trusted setting;
- TACKLE | today's policy challenges, related to 'Money & Power', with best practices and insights from leading experts;
- GAIN | first-hand insights into the political realities of different European countries.



AGENDA

The agenda will continue to evolve in line with participants' priorities and proposals, current political developments, and input from relevant experts, ensuring the programme remains politically relevant and addresses the practical policymaking challenges of its participants.

DAY 1 | FRIDAY, 28th NOVEMBER

BIG-PICTURE FRAMING & CONNECTIONS

 Feltrinelli Foundation, Reading Hall

16:30 **Kick-Off & Orientation**

Welcome from the City of Milan and Fondazione Giangiacomo Feltrinelli, host of the 10th Annual Policymakers Dialogue

Opening remarks by Dr. Bernhard Straub, Chief Executive Director of the Robert Bosch Stiftung, on behalf of the Open European Dialogue consortium of partners

Kick-off by Chiara Rosselli, Head of the Open European Dialogue, and Executive Director of APROPOS - Advancing Process in Politics

17:00 **Thought Piece | Money & Power: What Is At Stake?**

Why are we here? Examining the critical economic forces currently shaping the political landscape.

Eric Lonergan, macro hedge fund manager, economist, and writer. Author of the best-seller 'Money'.

18:00 **Peer-To-Peer Exchange | Reflecting On Our Political Choices**

A space for policymakers to reflect on their experiences and the choices shaping their political work.

19:00 **Policymakers' Networking Dinner**

 Primè, Viale Francesco Crispi, 2

DAY 2 | SATURDAY, 29th NOVEMBER

PROBLEM EXPLORATION & DIAGNOSIS

 Feltrinelli Foundation, Multifunctional Room

08:40 **Check-in**

09:00 **Problem Exploration | Follow the Money: Understanding How Money Influences Europe's Political and Strategic Future**

Unpacking the economic and financial drivers behind today's political tensions.

Daniel Gros, Director of the Institute for European Policymaking at Bocconi University.

11:30 **Digging Deeper | Expert-Led Learning Stations**

Targeted small-group sessions offering applied insights from leading experts. Each session will be designed to tackle a specific theme, which participants will be able to choose from. Learning stations currently being developed include:

Strategic Investments, Competitiveness & Public Interest

| Lucas Resende Carvalho, Programme Manager at Bertelsmann Stiftung

The Geopolitics of Money & Financing European Security

| Spyros Blavoukos, Head of EU Institutions & Policies Programme at the Hellenic Foundation for European and Foreign Policy

Sustainability & Green Industrial Policy

| Kirsten Dunlop, Chief Executive Officer at Climate KIC

Parliaments & Money

| Tom Hashemi, Chief Executive Officer of Cast from Clay

Cryptocurrencies & Future of Money

| Yulia Murat, Head of Regulatory Affairs at Global Ledger

Housing

| Filippo Addarii, Co-founder and CEO of PlusValue

Taxation & Fiscal Fairness

| Julia Jirmann, Officer for Tax Law and Tax Policy at Netzwerk Steuergerechtigkeit

Deep Economic Reform & Policymaking Toolkits

| Alberto Cottica, R&D Specialist for the United Nations Development Programme

Finance Innovation



| Eric Lonergan, macro hedge fund manager, economist, and writer.

13:00 Lunch

14:00 **The Big Debate | Post-Mortem: Dissecting the 2000s Austerity Debate**

A critical and diagnostic examination of a defining chapter in Europe's recent history, unpacking the decisions taken, the political constraints at play, and what these patterns reveal about how power and resources concentrate during moments of crisis – lessons that may inform current policymaking.

Clara Mattei, Professor of Economics at The University of Tulsa

- 15:00 **Experiential Workshop | Money & Values: Surfacing the Hidden Architecture of Political Choice**
A curated workshop designed to explore often-overlooked tensions, assumptions, and value judgments that shape political choices on money and power.
Marco Valente, Facilitator, leadership development consultant, process designer
- 16:00 *Break*
- 16:30 **Strategic Reflection & Diagnosis | From the U.S. to the EU: Interpreting Signals, Trends, and the Political Choices at Hand**
A structured exchange between policymakers and experts, using recent developments in the United States to inform analysis and strategies for Europe's political and economic future. Unpacking how economic and financial drivers may be shaping the political agency, priorities, and strategic vision of Europe's policymakers.
Kirsten Dunlop, Chief Executive Officer at Climate KIC
- 17:30 **Side Session | Emerging Young Leaders Roundtable***
An inaugural convening connecting next-generation parliamentarians across Europe to exchange ideas, build alliances, and shape future-oriented policy debates.
*(*dedicated to the holders of the OED Emerging Young Leaders Scholarship).*
- 18:30 **Milan Visit**
 Piazza Affari & Duomo di Milano
- 19:30 **Policymakers' Networking Dinner**
 Osteria Del Binari, Via Tortona 1

DAY 3 | SUNDAY, 30th NOVEMBER

IDEATION & POLITICAL FUTURES

📍 Feltrinelli Foundation, Multifunctional Room

08:40 **Check-in**

09:00 **Idea Forum | *Mapping Economic Models for the Future***

Examining future-oriented economic and financial models to enhance the strategic foresight of policymakers and explore strategies for bolstering European societal resilience and economic vitality.

Alberto Cottica, R&D Specialist for the United Nations Development Programme

10:30 *Break*

11:00 **MP-Led Policy Deep-Dives | *Critical Questions for Policymakers Today***

MP-led working groups exploring real-life case studies and policy questions from policymakers across Europe.

SET THE AGENDA | Propose a Policy Deep-Dive**Convene a working group on your specific policy challenge.**

Present a policy case or question you are currently working on, related to the 'Money & Power' theme, generate new thinking, and connect with peers tackling the same challenge.

Proposals are open to all registered participants. Submit yours to rebecca@aproposgroup.org.

13:00 *Lunch*

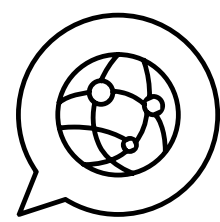
14:00 **Taking Stock | *What Has Come Into Focus?***

Collective sense-making and exploration of new learnings and ideas.

15:00 **Peer-to-Peer Consultation | *What Do We Need to Move Forward?***

What knowledge, instruments, or strategies could lead to real progress on the challenges ahead?

16:00 *Close of Dialogue*



EXPERT CONTRIBUTORS

Contributors represent leading voices across multiple disciplines — political economists, financial experts, governance specialists, communication strategists — chosen for their intellectual depth, strategic insight, and ability to engage substantively with policymakers on Europe's most pressing challenges.



Filippo Addarii

Social entrepreneur, economist, and consultant. Co-founder and CEO of PlusValue, London-based social innovation agency. Senior Advisor to the United Nations Development Programme and the European Commission.



Spyros Blavoukos

Head of EU Institutions & Policies Programme at ELIAMEP, The Hellenic Foundation for European and Foreign Policy, and Professor at the Department of International and European Studies, Athens University of Economics and Business (AUEB).



Lucas Resende Carvalho

Programme Manager at Bertelsmann Stiftung and Researcher on EUs industrial strategy in the context of the upcoming Multiannual Financial Framework, and the European Competitiveness Fund.



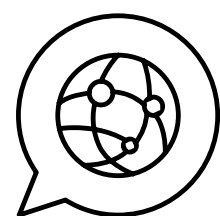
Alberto Cottica

Policy-oriented researcher and R&D Specialist for the United Nations Development Programme's Accelerator Labs.



Kirsten Dunlop

Chief Executive Officer at Climate KIC, Europe's largest public-private partnership focused on climate innovation.

**EXPERTS****Daniel Gros**

Director of the Institute for European Policymaking at Bocconi University. Former Director of the think tank CEPS, economist at the International Monetary Fund and advisor to the European Commission to the Delors Committee.

**Tom Hashemi**

Policy Communications Strategist, with a particular interest in how to structure communications and advocacy functions. Chief Executive Officer of Cast from Clay, communications consultancy dedicated to change makers in the political sector.

**Julia Jirmann**

Officer for Tax Law and Tax Policy at Netzwerk Steuergerechtigkeit and Member of the Commission of the German Association of Lawyers “Right of Social Security & Family Burden Compensation”.

**Eric Lonergan**

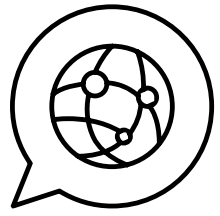
Macro hedge-fund manager, economist, and philosopher. Author of the best-seller ‘Money’.

**Clara Mattei**

Professor of Economics at The University of Tulsa and the President of FREE, Forum for Real Economic Emancipation. Former Associate Professor at The New School for Social Research Economics Department (NYU) and Fellow of the Institute for Advanced Studies, Princeton.

**Yulia Murat**

Head of Regulatory Affairs at Global Ledger, a blockchain analytics firm supporting financial institutions and regulators in managing digital asset risks. Former UK Financial Conduct Authority.



EXPERTS



Marco Valente

Facilitator, leadership development consultant, process designer and member of the executive team at Cultivating Leadership

Expert contributors will be present throughout the Dialogue, available as sounding boards for participants to test ideas, challenge assumptions, and deepen strategic thinking in informal exchanges.



VENUE & ACCOMMODATION

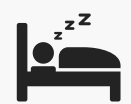


DIALOGUE VENUE

The Dialogue will be held at the Fondazione Giangiacomo Feltrinelli, generously hosting this year's exchange in partnership with the Open European Dialogue. This distinct architectural work by Herzog & de Meuron is strategically located at the heart of Milan's innovation and business district, near the Porta Nuova hub and the vibrant Corso Como area.

● [Viale Pasubio 5, 20154
Milano MI, Italy](#)

🔗 [Fondazione Giangiacomo
Feltrinelli Website](#)



ACCOMMODATION

For the nights of 28 and 29 November, a room – inclusive of breakfast – has been booked for you at the Milano Verticale | UNA Esperienze hotel, just around the corner from the Dialogue venue.

● [Via Carlo de Cristoforis 6,
20124 Milano MI, Italy](#)

SELF-PAYING PARTICIPANTS

A room has been pre-booked here for you at a special rate and you will be able to pay directly at check-in; kindly reach out if you'd like to discuss alternative arrangements.

🔗 [Milano Verticale | UNA
Esperienze Website](#)



TRANSPORT

Reaching the hotel via public transport is easy via the nearby train and underground station, Garibaldi FS (4 minutes walk). It will take you around 35 minutes from Linate (via M4 and M2 Metro), 55 minutes from Malpensa (via MXP1 and M2 Metro), and 1hr 10min from Orio al Serio (via Orio Shuttle and M2 Metro, via the Milano Centrale train station).

Shuttle Buses to bring you to the city centre are also available from Malpensa and Linate.

Taxis are available from Linate (25 mins), Malpensa (40 mins), and Orio al Serio (50 mins).



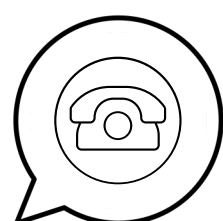
WHAT TO WEAR

Come as you are! This event is designed as an informal gathering, so feel free to dress as you please – and prepare for possible rain.



FAMILY-FIRST POLICY

We're happy to make the necessary arrangements to ensure all participants can take part comfortably.



CONTACT OUR TEAM

For questions about the Annual Dialogue:

Rebecca Farulli
Programme Manager of the
Open European Dialogue



APROPOS - Advancing Process in Politics
Karl-Marx-Allee 98, 12043 Berlin
+39 328 209 34 88
rebecca@aproposgroup.org

For questions about the OED network:

Chiara Rosselli
Head of the Open European
Dialogue



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Karl-Marx-Allee 98, 12043 Berlin
+39 348 112 74 03
chiara@aproposgroup.org

You may also wish to contact your regional representative:

Federico Castiglioni
OED Representative for Italy,
Croatia, and Slovenia



Research Fellow
Istituto Affari Internazionali
Via Angelo Brunetti 9, 00186 Rome
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f.castiglioni@iai.it

Elizabeth Phocas
OED Representative for
Greece, Bulgaria, Cyprus, and
Romania

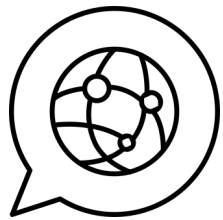


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Héctor Sánchez Margalef
OED Representative for
Spain and Portugal



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Barcelona Centre for International Affairs
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THE OPEN EUROPEAN DIALOGUE AT A GLANCE

The Open European Dialogue (OED) is Europe's first informal and politically neutral dialogue platform for Members of Parliament (MPs).

We deliver tailored conversation spaces that are respectful of all political views and where the sharing of political and personal perspectives can lead to a better understanding of complex policy challenges.

Established in 2015, the network serves as an exchange platform for the over 12,000 national parliamentarians of the EU and beyond. Its active network comprises over 180 members from 36 European countries, representing around 70 different political parties.

Our members convene regularly for policy dialogues, emergency conference calls, fact-finding missions, and MP-led initiatives, in which the OED supports its parliamentary members to develop their own cross-party, cross-country collaboration projects.

The OED is internationally renowned for its 'Good Offices' and has been recognised by the OECD's Observatory for Public Sector Innovation in 2021 as a global best practice for cross-border collaboration.

The work of the OED is coordinated by the non-profit organisation APROPOS - Advancing Process in Politics, in cooperation with the researchers and policy experts of the Barcelona Centre for International Affairs, the Istituto Affari Internazionali in Rome, and the Hellenic Foundation for European and Foreign Policy in Athens. It is kindly supported by the Robert Bosch Stiftung, the Bertelsmann Stiftung, and the King Baudouin Foundation.

Find out more at:

www.openeuropeandialogue.org



35 EUROPEAN COUNTRIES



MP-LED INITIATIVES



OVER 180 ACTIVE MEMBERS



REGULAR DIALOGUE OPPORTUNITIES



70+ POLITICAL PARTIES



4 INTERNATIONALLY RENOWNED
THINK TANKS



JOINING FORCES IN OUR EUROPEAN CONSORTIUM

APROPOS
Advancing Process in Politics

The APROPOS Group is a non-profit, politically neutral think tank and is the coordinator of the Open European Dialogue. APROPOS operates in the field of democratic innovation and specialises in the development and implementation of process design methods for the political sphere. We believe in the impact that process design can have on improving political communication and cooperation because we have seen the results first-hand. To this end, we design and carry out meetings with policymakers, facilitate conversations, train practitioners, and publish research on political process design to advance the dialogue and collaborative capacities that will be vital for the decades of comprehensive societal changes ahead of us.

**Robert Bosch
Stiftung**

The Robert Bosch Stiftung GmbH is one of Europe's largest foundations associated with a private company. In its charitable work, it addresses social issues at an early stage and develops exemplary solutions. For this purpose, it plans and implements its own projects. Additionally, it supports third-party initiatives that have similar goals. The Robert Bosch Stiftung is active in the areas of health, education as well as global issues. Since it was established in 1964, the Robert Bosch Stiftung has invested more than 2.3 billion euros in charitable work.

**King Baudouin
Foundation**
Working together for a better society

The King Baudouin Foundation's mission is to contribute to a better society. The Foundation is an actor for change and innovation, serving the public interest and increasing social cohesion in Belgium and Europe. We seek to maximize our impact by strengthening the capacity of organizations and individuals. We also stimulate effective philanthropy by individuals and corporations. The Foundation's key values are integrity, transparency, pluralism, independence, respect for diversity, and promoting solidarity. The Foundation's current areas of activity are poverty and social justice, philanthropy, health, civic engagement, developing talents, democracy, European integration, heritage and development cooperation. The King Baudouin Foundation is a public benefit foundation. The Foundation was set up in 1976 on the occasion of the 25th anniversary of King Baudouin's reign.

BertelsmannStiftung

The Bertelsmann Stiftung is an independent, private operating German foundation which engages in evidence-based nonprofit activities. Each day, some 360 employees aim to strengthen society, help people achieve their full potential, and develop the systems needed to achieve those goals. The foundation's fields of activity are Democracy & Social Cohesion, Digitalization & the Common Good, Education & The Next Generation, Europe's Future, Health and Sustainable Social Market Economies. In its work on EU-affairs, the Bertelsmann Stiftung advocates for a more sovereign and united Europe that helps shape the world of tomorrow based on its values. To this effect, it provides background, analysis and insights on its website globaleurope.eu.

**Istituto Affari
Internazionali**

The Istituto Affari Internazionali (IAI) is a private, independent non-profit think tank, founded in 1965 on the initiative of Altiero Spinelli. IAI seeks to promote awareness of international politics and contribute to the advancement of European integration and multilateral cooperation. IAI is part of a vast international network, and interacts and cooperates with the Italian government and its ministries, European and international institutions, universities, major national economic actors, the media and the most authoritative international think tanks.

CIDOB
BARCELONA
CENTRE FOR
INTERNATIONAL
AFFAIRS

The Barcelona Centre for International Affairs (CIDOB) is an independent and plural think tank based in Barcelona, dedicated to the study, research and analysis of international affairs. Created in 1973 as an International Documentation Centre of Barcelona, it is a private foundation since 1979. CIDOB promotes global governance and good practices – based on local, national and European democratic government – to ensure that people possess the basic elements to live their lives free from fear and in liberty, by facilitating a dialogue that includes all diversities and which actively defends human rights and gender equality. CIDOB is a dynamic community of analytics that works to produce and offer to all political actors – from individual citizens to international organizations – information and ideas to formulate and promote policies for a more secure, free and fair world for everyone.

ΕΛΙΑΜΕΠ
ELIAMEP
ΕΛΛΗΝΙΚΟ ΙΔΡΥΜΑ ΕΥΡΩΠΑΪΚΗΣ & ΕΞΩΤΕΡΙΚΗΣ ΠΟΛΙΤΙΚΗΣ
HELLENIC FOUNDATION FOR EUROPEAN & FOREIGN POLICY

ELIAMEP is an independent, non-profit and policy-oriented research and training institute. It neither expresses, nor represents, any specific political party view. It is only devoted to the right of free and well-documented discourse. ELIAMEP's mission is to provide a forum for public debate on issues of European integration and international relations to conduct scientific research that contributes to a better informed and documented knowledge of the European and international environment.

